General information about company		
Scrip code	508136	
NSE Symbol	NA	
MSEI Symbol	NA	
ISIN	INE489D01011	
Name of the entity	B & A LIMITED	
Date of start of financial year	01-04-2026	
Date of end of financial year	31-03-2027	
Reporting Quarter Type	Half Yearly	
Date of Quarter Ending	30-09-2026	
Type of company	Equity	
Whether Annexure I (Part A) of the SEBI Circular dated December 31, 2024 related to Compliance Report on Corporate Governance is applicable to the entity?	Yes	
Whether Annexure I (Part B) of the SEBI Circular dated December 31, 2024 related to Investor Grievance Redressal Report is Applicable to the entity?	Yes	
Whether Annexure I (Part C) of the SEBI Circular dated December 31, 2024 related to Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies is Applicable to the entity?	No	The company has not acquired any shares
Whether Annexure I (Part D) of the SEBI Circular dated December 31, 2024 related to Disclosure of Imposition of Fine or Penalty is Applicable to the entity?	Yes	
Whether Annexure I (Part E) of the SEBI Circular dated December 31, 2024 related to Disclosure of Updates to Ongoing Tax Litigations or Disputes is Applicable to the entity?	No	There is no material ongoing tax disputes
Whether Annexure I (Part F) of the SEBI Circular dated December 31, 2024 related to Disclosure Of Loans / Guarantees / Comfort Letters / Securities Etc. is Applicable to the entity?	No	THERE WAS NO LOAN OR GUARANTEE PROVIDED TO ANY PROMOTER OR PROMOTER GROUP OR DIRECTOR OR ANY PERSON CONNECTED TO KMPs
Risk management committee	Not Applicable	
Market Capitalisation as per immediate previous Financial Year	Any other	
Is SCORE ID Available ?	Yes	
SCORE Registration ID	B00001	
Reason For No SCORE ID		
Type of Submission	Original	
Remarks (website dissemination)		
Remarks for Exchange (not for Website Dissemination)		

Annexure I

Annexure I to be submitted by listed entity on quarterly basis

I. Composition of Board of Directors

Disclosure of notes on composition of board of directors explanatory	Textual Information(1)
Whether the listed entity has a Regular Chairperson	Yes
Whether Chairperson is related to MD or CEO	No

Sr	Title (Mr / Ms)	Name of the Director	PAN	DIN	Category 1 of directors	Category 2 of directors	Category 3 of directors	Date of Birth
1	Mr	ROBIN AIDAN FARLEY	ZZZZZ9999Z	08217522	Non-Executive - Non Independent Director	Chairperson		26-09-1983
2	Mr	AMIT CHOWDHURI	ACPPC3396J	00080854	Non-Executive - Independent Director	Not Applicable		01-11-1949
3	Mr	AMIT KIRAN DEB	AFOPD8770P	02107792	Non-Executive - Independent Director	Not Applicable		26-12-1948
4	Mrs	MOU MUKHERJEE	AGTPM1021A	03333993	Non-Executive - Independent Director	Not Applicable		09-06-1968
5	Mrs	SIMEEN HOSSAIN	ZZZZZ9999Z	08893052	Non-Executive - Independent Director	Not Applicable		03-02-1967
6	Mr	HIMANGSHU SEKHAR DAS	ABYPD2392M	00397751	Non-Executive - Independent Director	Not Applicable		20-09-1955
7	Mr	DIPANKAR MUKHERJEE	AERPM6051Q	07450198	Non-Executive - Independent Director	Not Applicable		29-09-1953
8	Mr	GAURI PROSAD SARMA	ABTPB9774C	09107885	Non-Executive - Independent Director	Not Applicable		19-01-1963
9	Mr	SOMNATH CHATTERJEE	ABWPC3318C	00172364	Executive Director	Not Applicable	MD	30-11-1962

I. Composition of Board of Directors					
Disqualification of Directors under section 164 of the Companies Act, 2013					
Sr	Whether the director is disqualified?	Start Date of disqualification	End Date of disqualification	Details of disqualification	Current status
1	No				Active
2	No				Active
3	No				Active
4	No				Active
5	No				Active
6	No				Active
7	No				Active
8	No				Active
9	No				Active

I. Composition of Board of Directors													
Sr	Whether special resolution passed? [Refer Reg. 17(1A) of Listing Regulations]	Date of passing special resolution	Initial Date of appointment	Date of Re-appointment	Date of cessation	Tenure of director (in months)	No of Directorship in listed entities including this listed entity (Refer Regulation 17A of Listing Regulations)	No of Independent Directorship in listed entities including this listed entity [with reference to proviso to regulation 17A(1) & reg. 17A(2)]	Number of memberships in Audit/ Stakeholder Committee(s) including this listed entity (Refer Regulation 26(1) of Listing Regulations)	No of post of Chairperson in Audit/ Stakeholder Committee held in listed entities including this listed entity (Refer Regulation 26(1) of Listing Regulations)	Reason for Cessation	Notes for not providing PAN	Notes for not providing DIN
1	NA		13-11-2018	14-09-2023			2	0	0	0		Textual Information(2)	
2	Yes	23-08-2024	01-04-2020	01-10-2024		69	1	1	2	1			
3	Yes	14-09-2023	01-04-2020	01-10-2023		69	5	5	5	3			
4	NA		01-04-2020	01-04-2025		69	3	3	3	2			
5	NA		13-11-2020	01-04-2024		61	1	1	0	0		Textual Information(3)	
6	NA		01-04-2020	01-04-2025		69	1	1	0	0			
7	NA		25-05-2024			19	2	2	3	2			
8	NA		24-05-2025			7	2	2	1	0			
9	NA		28-06-2007	01-04-2026			2	0	0	0			

Text Block	
Textual Information(1)	The re-appointment of Mr. Anjan Ghosh (DIN: 00655014) and Mr. Rajkamal Bhuyan (DIN: 00946477), who retired by rotation, and the re-appointment of Mr. Dhruba Jyoti Dowerah (DIN: 07432518) as Whole-time Director designated as Deputy Managing Director, were approved by the Members at the 112th Annual General Meeting of the Company held on 30th July, 2026. Subsequently, vide order dated 4th August, 2026 passed by the Learned Civil Judge (Senior Division), 1st Court at Alipore, South 24 Parganas, in Misc. Case No. 200 of 2026 arising out of Title Suit No. 715 of 2026, filed at the instance of Amrex Marketing Private Limited, the Company and the concerned parties were, inter alia, restrained from acting upon, implementing or giving any further effect to any of the resolutions passed at the said Annual General Meeting. Accordingly, pending further orders/directions of the competent Court(s), the Company has not given effect to the aforesaid resolutions. In view thereof, the names of the aforesaid Directors have not been reflected in the composition of the Board for the present reporting period either as re-appointed Directors or as ceased Directors. Their status shall be appropriately reflected upon determination of the matter in accordance with the applicable orders/directions of the competent Court(s).
Textual Information(2)	Mr. Robin Farley is a UK Citizen. He has not applied for PAN.
Textual Information(3)	Ms. Simeen Hussain is a Bangladesh Citizen. She has not applied for PAN.

Annexure 1	
II. Composition of Committees	
Disclosure of notes on composition of committees explanatory	Textual Information(1)

Annexure 1 Text Block	
Textual Information(1)	The re-appointment of Mr. Anjan Ghosh (DIN: 00655014) and Mr. Rajkamal Bhuyan (DIN: 00946477), who retired by rotation, and the re-appointment of Mr. Dhruba Jyoti Dowerah (DIN: 07432518) as Whole-time Director designated as Deputy Managing Director, were approved by the Members at the 112th Annual General Meeting of the Company held on 30th July, 2026. Subsequently, vide order dated 4th August, 2026 passed by the Learned Civil Judge (Senior Division), 1st Court at Alipore, South 24 Parganas, in Misc. Case No. 200 of 2026 arising out of Title Suit No. 715 of 2026,filed at the instance of Amrex Marketing Private Limited, the Company and the concerned parties were, inter alia, restrained from acting upon, implementing or giving any further effect to any of the resolutions passed at the said Annual General Meeting. Accordingly, pending further orders/directions of the competent Court(s), the Company has not given effect to the aforesaid resolutions. In view thereof, the names of the aforesaid Directors have not been reflected in the composition of the Committees for the present reporting period either as re-appointed Directors or as ceased Directors. Their status shall be appropriately reflected upon determination of the matter in accordance with the applicable orders/directions of the competent Court(s).

Audit Committee Details							
Whether the Audit Committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	03333993	MOU MUKHERJEE	Non-Executive - Independent Director	Chairperson	15-06-2020		
2	00080854	AMIT CHOWDHURI	Non-Executive - Independent Director	Member	15-06-2020		
3	07450198	DIPANKAR MUKHERJEE	Non-Executive - Independent Director	Member	09-11-2024		

Nomination and remuneration committee							
Whether the Nomination and remuneration committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	00080854	AMIT CHOWDHURI	Non-Executive - Independent Director	Chairperson	28-05-2011		
2	03333993	MOU MUKHERJEE	Non-Executive - Independent Director	Member	13-11-2021		
3	02107792	AMIT KIRAN DEB	Non-Executive - Independent Director	Member	13-11-2021		
4	00397751	HIMANGSHU SEKHAR DAS	Non-Executive - Independent Director	Member	01-04-2024		
5	07450198	DIPANKAR MUKHERJEE	Non-Executive - Independent Director	Member	09-11-2024		

Stakeholders Relationship Committee							
Whether the Stakeholders Relationship Committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	00080854	AMIT CHOWDHURI	Non-Executive - Independent Director	Chairperson	28-05-2011		
2	00172364	SOMNATH CHATTERJEE	Executive Director	Member	31-07-2007		

Risk Management Committee							
Whether the Risk Management Committee has a Regular Chairperson							
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks

Corporate Social Responsibility Committee							
Whether the Corporate Social Responsibility Committee has a Regular Chairperson							
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks

Other Committee						
Sr	DIN Number	Name of Committee members	Name of other committee	Category 1 of directors	Category 2 of directors	Remarks

Annexure 1

Annexure 1

III. Meeting of Board of Directors

Disclosure of notes on meeting of board of directors explanatory								
Sr. No.	Date(s) of meeting (if any) in the previous quarter	Date(s) of meeting (if any) in the current quarter	Maximum gap between any two consecutive (in number of days)	Notes for not providing Date	Whether requirement of Quorum met (Yes/No)	Total Number of Directors as on date of the meeting	Number of Directors present* (All directors including Independent Director)	No. of Independent Directors attending the meeting*
1	26-05-2026				Yes	12	11	6
2		08-08-2026	73		Yes	10	8	6

Annexure 1

IV. Meeting of Committees

Disclosure of notes on meeting of committees explanatory										
Sr	Name of Committee	Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order)	Maximum gap between any two consecutive (in number of days)	Name of other committee	Reason for not providing date	Whether requirement of Quorum met (Yes/No)	Total Number of Directors in the Committee as on date of the meeting	Number of Directors Present (All Directors including Independent Director)	No. of Independent Directors attending the meeting*	No. of members attending the meeting (other than Board of Directors)
1	Audit Committee	26-05-2026				Yes	4	4	3	0
2	Audit Committee	08-08-2026	73			Yes	3	3	3	0
3	Nomination and remuneration committee	26-05-2026				Yes	7	7	5	0
4	Nomination and remuneration committee	08-08-2026	73			Yes	5	5	5	0

Annexure 1		
V. Affirmations		
Sr	Subject	Compliance status (Yes/No)
1	The composition of Board of Directors is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015	Yes
2	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015 a. Audit Committee	Yes
3	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. b. Nomination & remuneration committee	Yes
4	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. c. Stakeholders relationship committee	Yes
5	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. d. Risk management committee (applicable to the top 1000 listed entities)	NA
6	The committee members have been made aware of their powers, role and responsibilities as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.	Yes
7	The meetings of the board of directors and the above committees have been conducted in the manner as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.	Yes
8	This report and/or the report submitted in the previous quarter has been placed before Board of Directors.	Yes

Annexure 1		
Sr	Subject	Compliance status
1	Name of signatory	BINITA PANDEY
2	Designation	Company Secretary and Compliance Officer

Affirmations on Compliance Requirements for AGM (applicable only for the first half-year filing i.e., 2nd quarter)				
I. Affirmations				
Sr	Particulars	Regulation Number	Compliance status (Yes/No/NA)	If status is "No" details of non-compliance may be given here.
1	Copy of the annual report including balance sheet, profit and loss account, directors report, corporate governance report, BRSR & BRSR core, if applicable, displayed on website	46(2)	Yes	
2	Presence of Chairperson of Audit Committee at the Annual General Meeting	18(1)(d)	Yes	
3	Presence of Chairperson of the nomination and remuneration committee at the annual general meeting	19(3)	No	Due to his pre occupation
4	Presence of Chairperson of the Stakeholder Relationship committee at the annual general meeting	20(3)	No	Due to his pre occupation
5	Disclosure of the Secretarial Audit Report of the listed entity and the material subsidiaries in the Annual Report	24A(1)	Yes	
6	Compliance with the conditions laid down for Secretarial Auditor or the person signing the Secretarial Compliance Report	24A(1A), 24A(1B), 24A(1C)	Yes	
7	Submission of Annual Secretarial Compliance Report	24A(2)	Yes	
8	Whether "Corporate Governance Report" disclosed in Annual Report	34(3) read with para C of Schedule V	Yes	
Any other information to be provided				

Annexure III		
1	Name of signatory	BINITA PANDEY
2	Designation	Company Secretary and Compliance Officer

Details of Cyber security incidence		
Whether as per Regulation 27(2)(ba) of SEBI (LODR) Regulations, 2015 there has been cyber security incidents or breaches or loss of data or documents during the quarter		No
Number of cyber security incidence or breaches or loss of data event occurred during the quarter		
Sr.	Date of the event	Brief details of the event

Signatory Details	
Name of signatory	BINITA PANDEY
Designation of person	Company Secretary and Compliance Officer
Place	KOLKATA
Date	06-10-2026

Investor Grievance Details	
No. of investor complaints pending at the beginning of Quarter	0
No. of investor complaints received during the Quarter	0
No. of investor complaints disposed off during the Quarter	0
No. of investor complaints those remaining unresolved at the end of the Quarter	0

Disclosure of Imposition of Fine or Penalty The details of imposition of fine or penalty during the quarter in terms of sub-para 20 of para A of Part A of Schedule III are given below:

Any Other Information for Disclosure of Imposition of Fine or Penalty					
Sr. No.	Name of the authority	Nature and details of the action(s) taken or order(s) passed	Date of receipt of direction or order, including any ad interim or interim orders, or any other communication from the authority	Details of the violation(s)/ contravention(s) committed or alleged to be committed	Impact on financial, operation or other activities of the listed entity, quantifiable in monetary terms to the extent possible
1	BSE	IMPOSITION OF PENALTY FOR LATE FILING OF REGULATION 44 (3) of SEBI (LODR)- VOTING RESULTS	31-08-2026	LATE FILING OF VOTING RESULTS UNDER REGULATION 44(3) OF SEBI (LODR)	na